



CONFERENCE OF
SOUTHWEST FOUNDATIONS
Connecting Grantmakers. Inspiring Excellence.

62ND ANNUAL CONFERENCE

Final Program

SEPTEMBER 30 - OCTOBER 2, 2010
VAIL MARRIOTT MOUNTAIN RESORT
VAIL, COLORADO

Adrianna Cuéllar Rojas, Chair
The Meadows Foundation, Dallas, TX

Elizabeth K. Eickman, Vice Chair
Kirkpatrick Family Fund, Oklahoma City, OK

John H. Alexander, Jr.
*Helen K. and Arthur E. Johnson Foundation
Denver, CO*

Frieda Arth
New Mexico Women's Foundation, Santa Fe, NM

Linda J. Blessing, Ph.D.
Flinn Foundation, Phoenix, AZ

John E. Brown
*Windgate Charitable Foundation
Siloam Springs, AR*

Josie Burke
El Pomar Foundation, Colorado Springs, CO

David L. Copeland, Ex-officio
The Shelton Family Foundation, Abilene, TX

Lucille DiDomenico
Conference of Southwest Foundations Dallas, TX

Jennifer Esterline
KDK-Harman Foundation, Austin, TX

David L. Gies
Animal Assistance Foundation, Denver, CO

Antoinette Malveaux
Casey Family Programs, Seattle, WA

Octavio N. Martinez Jr., M.D., M.P.
Hogg Foundation for Mental Health Austin, TX

Quynh-Anh McMahan
Rockwell Fund, Inc., Houston, TX

Carolyn Mentessana
Arlington Tomorrow Foundation Arlington, TX

Charles D. Milby, Jr.
*George and Mary Josephine Hamman Foundation,
Houston, TX*

M. A. Toni Moreno
Houston Endowment Inc., Houston, TX

Terese S. Stevenson
The Rees-Jones Foundation, Dallas, TX

Dawn Noel Townsend
Conference of Southwest Foundations Dallas, TX

Carrie Coors Tynan
Adolph Coors Foundation, Denver, CO

Officers

President, David L. Copeland
The Shelton Family Foundation, Abilene, TX

Vice President, Michelle D. Monse
*Carl B. And Florence E. King Foundation,
Dallas, TX*

Secretary, John E. Brown
*Windgate Charitable Foundation
Siloam Springs, AR*

Treasurer, Robert J. Cruikshank
Ray C. Fish Foundation, Houston, TX

Roland Adamson
The George Foundation, Richmond, TX

John H. Alexander, Jr.
*Helen K. and Arthur E. Johnson Foundation
Denver, CO*

Michael A. Cawley
*The Samuel Roberts Noble Foundation
Ardmore, OK*

Elizabeth K. Eickman
*Kirkpatrick Family Fund
Oklahoma City, OK*

Larry R. Faulkner
Houston Endowment Inc., Houston, TX

Theophilus Gregory
El Pomar Foundation, Colorado Springs, CO

L. Michael Hajtman
*Albert & Ethel Herzstein Charitable
Foundation, Houston, TX*

Paul W. Harris
Hoblitzelle Foundation, Dallas, TX

Linda K. May
The Simmons Foundation, Houston, TX

Christie McElhinney
The Colorado Trust, Denver, CO

Amy M. Meadows
The Belo Foundation, Dallas, TX

Jeff W. Pryor
Anschutz Family Foundation, Denver, CO

Mary Jane Rynd
Virginia G. Piper Charitable Trust, Phoenix, AZ

J. Craig Willis
Donald W. Reynolds Foundation, Las Vegas, NV

THE BOARD AND PROGRAM COMMITTEE

**WOULD LIKE TO THANK THE FOLLOWING ORGANIZATIONS
FOR THEIR GENEROUS UNDERWRITING OF THE
2010 CSF ANNUAL CONFERENCE:**

M.R. and Evelyn Hudson Foundation

Keller, Texas

The M.S. Doss Foundation

Seminole, Texas

William E. Scott Foundation

Fort Worth, Texas

Kirkpatrick Family Fund

Oklahoma City, Oklahoma

Boettcher Foundation

Denver, Colorado

Anonymous**The Rees-Jones Foundation**

Dallas, Texas

St. David's Foundation

Austin, Texas

Boone Family Foundation

Dallas, Texas

The Trull Foundation

Palacios, Texas

Fondren Foundation

Houston, Texas

Sid W. Richardson Foundation

Fort Worth, Texas

The George Foundation

Richmond, Texas

The Priddy Foundation

Wichita Falls, Texas

Ray C. Fish Foundation

Houston, Texas

The Cooper Foundation

Waco, Texas

Anschutz Family Foundation

Denver, Colorado

Contributions received as of September 17, 2010

WELCOME TO VAIL!

Dear Colleague,

Over the last year, our members have focused on helping their communities and nonprofits weather the difficult economy. Conference organizers developed this year's program with that in mind and hope you will leave with new ideas for how to deal in these challenging times with smaller grant budgets. We have also included several sessions related to public policy, believing that advocacy is an effective way to leverage our philanthropic resources.

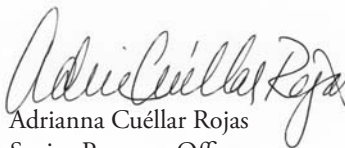
Over the next few days, two themes strongly emerge: the importance of communicating the impact of our grantmaking and ways in which we can help our nonprofit partners better tell their stories. This year, we have entered into a partnership with Grantmakers in Film + Electronic Media to present a slate of documentaries on a variety of compelling topics. From film screenings to inspirational plenary speakers, we have assembled a three-day event with exciting opportunities for learning about best practices in foundation management, grantmaking and ways to respond to the significant issues of our time. We hope this conference will motivate you to engage in dialogue with your peers and inspire your important work.

We have heard your request for more time to network, and given you plenty of time to explore Vail and enjoy dinners on your own or with colleagues. We urge you to return to the hotel in the evenings to watch two critically acclaimed films, the yet-to-be-released **Waiting for "Superman"** on Wednesday evening and the thought-provoking **The Farm: 10 Down** on Friday evening. Thursday evening there will be a networking reception immediately following the last breakout session as an opportunity to meet new friends or simply catch up with old ones.

However you choose to spend your time while here, we hope you enjoy yourselves and that you're inspired by what you learn. On behalf of the Conference of Southwest Foundations, we welcome you to Vail and Colorado!

Sincerely,


Dave Copeland
President
The Shelton Family Foundation
& Board President, CSF


Adrianna Cuéllar Rojas
Senior Program Officer
The Meadows Foundation
Chair, 2010 Program Committee

VAIL AT A GLANCE

Wednesday, September 29, 2010

- Essential Skills and Strategies for Grantmakers
- CSF Committee Meetings
- CSF Board Dinner Meeting
- Movie and (More than Just) Munchies:
Waiting for "Superman"

Thursday, September 30, 2010

- Pre-conference Seminar:
Are We Getting Trendy Yet?
David A. Longanecker, President, Western Interstate Commission for Higher Education and Dennis P. Jones, President of the National Center for Higher Education Management Systems
- Opening Plenary Luncheon
Life is What You Make it: A Concert and Conversation with Peter Buffett, Emmy-award winning musician, composer, author and philanthropist
- Concurrent Breakout Sessions (*select sessions will include continuing education credit opportunities*)
- Documentary Film Showings
- On-site bookstore
- Ask the Attorney

Friday, October 1, 2010

- Oversight of Foundations by the Offices of the Attorneys General
- Concurrent Breakout Sessions (*select sessions will include continuing education credit opportunities*)
- Luncheon Plenary
Storytelling: The First Big Thing with Andy Goodman, speaker, consultant, author and non-profit communications guru
- Annual Meeting
- Founders' Spirit Presentation
- On-site bookstore
- Ask the Attorney
- After Dinner Drinks, Dessert and a Movie:
The Farm: 10 Down

Saturday, October 2, 2010

- Book Synopsis: *The Great Reset* by Richard Florida
- Legal and Regulatory Update
Andrew Schulz, Vice President, Legal Services & Public Policy, Council on Foundations
- Myers-Briggs Type Indicator Workshop
- On-site bookstore

PRE-CONFERENCE ACTIVITIES

Wednesday, September 29, 2010

CSF COMMITTEE MEETINGS

10:00 a.m.	Salon D
Audit & Finance Committee	
10:00 a.m.	Salon C
Communications Committee	
12:00 noon	Salon B
Membership Committee	
2:00 p.m.	Salon C
Legislative Network Committee	
3:00 p.m.	Salon B
Educational Programs Committee	
4:00 p.m.	Salon D
Program Committee	
5:00 p.m.	Sun Down
CSF Board Meeting and Dinner	

7:00 P.M. - 9:00 P.M.

MOVIE AND (MORE THAN JUST) MUNCHIES:

Waiting for “Superman”

Note: A selection of hearty snacks will be available. If you wish to attend and have not registered, please visit the registration desk to inquire about details and availability.

Waiting for “Superman” examines the crisis of public education in the United States through multiple interlocking stories – from a handful of students and their families whose futures hang in the balance, to the educators and reformers trying to find lasting solutions within a broken education system.

Many of the country’s best public schools admit students in the fairest way they can – by lottery. In heartbreaking detail, **Waiting for “Superman”** shows how the lottery process produces real life winners and losers — some children get a chance at a better life while the majority are left waiting. With candor, poignancy and hope, Oscar-winning director David Guggenheim (*An Inconvenient Truth*) makes clear that the noble vision of America’s public schools is attainable. All that is lacking is the public will to change it.

Thursday, September 30, 2010

7:30 A.M. - 9:00 P.M.

REGISTRATION DESK OPEN

8:30 A.M. - 10:30 A.M.

Salon 2

PRE-CONFERENCE SEMINAR:

ARE WE GETTING TRENDY YET?

Session Designer: Linda Blessing

Pre-registration is required.

It’s time to explore trends. Who are we serving? It makes sense to know this before we jump in the driver’s seat. First gear is let your board in on strategic planning priorities. Second gear is gathering presenters/facilitators to key us in on issues facing foundations today. It’s time to seize opportunities to examine your own strategies and share ideas with others.

This program is targeted to trustees, but foundation executive directors and administrators are welcome. Experts will illuminate key topical issues facing all foundations and provide an opportunity for you to examine your own strategies and share your ideas. You will leave with tangible “take aways” in the form of a pictorial macro-environmental scan. *A special thanks to SmartBoard for providing the technology used in this session.*

Speakers: David A. Longanecker, President, Western Interstate Commission for Higher Education, Boulder, CO and Dennis P. Jones, President of the National Center for Higher Education Management Systems, Boulder, CO

9:00 A.M. - 5:00 P.M.

ASK THE ATTORNEY

Frequent CSF presenter and professional advisor, Houston-based attorney Ron Webster will be available at the annual conference to meet one-on-one to answer questions about your foundation management issues. For an appointment, sign up at the CSF registration desk upon your arrival at the conference.

10:40 A.M. - 11:40 A.M.

Mountain View

NEWCOMER RECEPTION

A warm CSF welcome to first-time attendees and new members!

THURSDAY, SEPTEMBER 30, 2010

11:45 A.M. - 1:30 P.M.

Grand Ballroom A-F

OPENING PLENARY LUNCHEON

Life is What You Make it:

A Concert and Conversation with Peter Buffett

Emmy-award winning musician, composer, author and philanthropist, discusses his upbringing as the son of Warren Buffett and finding his own path to fulfillment.

2:00 P.M. - 3:30 P.M.

CONCURRENT BREAKOUT SESSIONS

Are We Sagging In The Middle?

Session Designers: Carolyn Montesana and Liz Eickman

Blue Sky

Are America's cultural institutions overbuilding? The goal of the University of Chicago's Cultural Policy Center's largest continuing project is to provide an analysis of the impact of unrestrained building by cultural organizations throughout the U.S from 1997 - 2009. Learning lessons from this latest building boom, this detailed study is intended to help alter normative practice in the future—helping governing boards, arts leaders, and philanthropists build facilities that are actually needed and can help organizations deliver on their stated missions.

You will learn about a two-year research project in which 50 new buildings were studied. Speakers will lead the audience in discussions on the impact and role of philanthropy in these projects and whether construction projects boost or deplete the cultural sector.

Speakers: Peter Frumkin, Professor of Public Affairs and Director of the RGK Center for Philanthropy and Community Service at the LBJ School, The University of Texas at Austin, Austin, TX and D. Carroll Joynes, Senior Research Associate, The Cultural Policy Center, Chicago, IL

There's No Place Like Home

Session Designers: Antoinette Malveaux and Terese Stevenson

Salon 2 - 4

Every year more than 22,000 kids transition out of foster care. Many are unprepared, and there are few places they can turn to help them with their future. This means many will become homeless. This is the United States of America. How did it get to be this bad, and what are we going to do about it?

This session will offer a learning experience, which a) helps

frame the national issue, b) gives an overview of a model framework for community service delivery for assisting these youth, and c) provides an example of a practical application through the lens of a community-based organization.

Speakers: Ruth Anne White, MSSA, Co-Founder and Executive Director, National Center for Housing and Child Welfare, Washington, DC; Ann Stanley, Senior Director, Casey Family Programs, Austin, TX; and Susan McDowell, Executive Director, LifeWorks, Austin, TX

Not Your Father's Committee Charter

Session Designer: Don P. Snider

Salon GHIJ

A committee charter provides a framework that allows things to get done. For this you need a common language everyone can understand and you need to look at finances, establish policy and judge effectiveness.

This session will explore committee structures used by many private foundations to maximize effective stewardship. We will have the opportunity to learn how thoughtfully-drafted committee charters provide a framework to ensure that board expertise is used effectively in the way the organization governs itself, establishes and implements its vision, invests its endowment, safeguards its assets, and complies with all state and federal requirements. In addition, we will receive copies of sample common charters and have the opportunity to discuss challenges and successes.

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants. This course has been approved by the State Bar of Texas for 2.0 hours of CLE credit and may qualify for CLE hours with other state bar associations.

Speakers: Ellis M. Carter, J.D., LL.M., Founder, Carter Law Group, P.C, Phoenix, AZ and Don P. Snider, Vice President & Chief Financial Officer, Flinn Foundation, Phoenix, AZ

THURSDAY, SEPTEMBER 30, 2010

I'll Walk the Line: The Role Foundations Can Play in Public Policy

Session Designers: Jennifer Esterline and Antoinette Malveaux

Sun Down

Foundations trying to better leverage their influence and improve their impact increasingly are being urged to embrace advocacy and public policy grantmaking as a way to substantially enhance their results and advance their missions. In fact, public policy grantmaking has been described as one of the most powerful tools available to foundations for creating real change. Private foundations, community foundations, and operating foundations will learn from both foundation representatives and policymakers the practical steps your foundation can implement now to manage the line between advocacy and lobbying and move the policy debate forward to drive for change.

Speakers: Jody Camp, Director of Programs, Women's Foundation of Colorado, Denver, CO; Hank Brown, Former Senator from Colorado and Former President of the University of Colorado system, Denver, CO; and Regina B. Schofield, Managing Director of Public Policy, Casey Family Programs, Washington, DC

This course has been approved by the State Bar of Texas for 2.0 hours of CLE credit and may qualify for CLE hours with other state bar associations.

Enhancing Your Impact Through Inspiring Communications

Salon 1

Delivering a clear and compelling message about your goals, values and approach can inspire grantees, fellow funders, policymakers and other stakeholders to join you in advancing your mission. This session offers tools, guidance and research-based messages to help you talk about your work in ways that demonstrate the unique value of your foundation to the causes you champion and the communities you serve. You will learn about the latest communications best practices, see examples of foundations that have transformed the way they communicate, and receive assistance completing a Brand Builder tool designed to help foundations assess and improve their communications.

Speaker: Alex Cole, Director, Hattaway Communications, Inc., Jamaica Plain, MA

2:00 P.M. - 5:00 P.M.

DOCUMENTARY FILMS

Through a partnership with Grantmakers for Film + Electronic Media, attendees of the 62nd Annual Conference in Vail have the opportunity to view a number of highly acclaimed documentary films. A synopsis of each film is available at the registration desk.

2:00 p.m. - 3:30 p.m.

Aging Out

3:30 p.m. - 4:00 p.m.

The Fence

4:00 p.m. - 5:20 p.m.

Mine

4:00 P.M. - 5:30 P.M.

CONCURRENT BREAKOUT SESSIONS

Is Green a Sustainable Reality Or Just The Color of Money?

Session Designers: Adrianna Cuellar Rojas and Frieda Arth

Salon 1

Is it possible to go green and still ameliorate poverty? The answer is yes. In fact, today's high unemployment rates provide a unique opportunity to develop jobs with a new way of thinking. Creating a green workforce may just turn things around, but first we have to promise that green is not just today's trendy color. Learn about the growing green jobs movement and how funders interested in education, workforce development, poverty issues and the environment can together find a place to invest in this effort in their own communities.

Speakers: Sarah Shanley Hope, Director of Strategic Growth, Green for All, Oakland, CA; Carmen Rhodes, Executive Director, FRESC, Denver, CO; and Jasmine Thomas, Program Officer Surdna Foundation, New York, NY

Lives in Lockdown

Session Designers: Quynh-Anh T. McMahan and Cindy Patrick

Salon 2 - 4

Research shows that one in three African American boys, one in six Hispanic boys, and one in seventeen Caucasian boys are at risk of going to prison. Without help, tens of thousands of at-risk children are sucked into a pipeline of despair, leading to prison each year. Through a combination of prevention and intervention, a number of organizations across the country have said "enough is enough" and have invested in building knowledge capital and mobilizing political will to enact the systems reform needed to combat the crisis. This session will offer an overview of the issue and explore the systemic changes needed to effectively shut down the pipeline and help create a better future for our kids.

Speakers: Deborah Fowler, Legal Director, Texas Appleseed, Austin TX; Raquel Mariscal, Senior Consultant, Annie E. Casey Foundation, Watsonville, CA; and Gail H. Revis, Texas Advisory Board, Children's Defense Fund, Houston, TX

THURSDAY, SEPTEMBER 30, 2010

Not Just A Warm Nose

Session Designers: David Gies, Octavio Martinez and Terese Stevenson

Blue Sky

We've all heard that dogs have masters and cats have slaves, but fewer of us understand the healing power of animals in our lives. There's enough magic in the therapeutic nature of the human/animal exchange to set our own tails wagging. All we need is to be open to understanding and accepting that non-traditional answers often provide important advice.

This session is designed to help funders establish a better understanding of emerging therapy programs that incorporate the use of animals as a part of treatment for children and adults who are experiencing psychiatric and/or physical illnesses such as autism, attention deficit/ hyperactivity disorder (ADHD), cerebral palsy, multiple sclerosis, muscular dystrophy, severe brain trauma, and posttraumatic stress disorder (PTSD) to name a few.

Speakers: Frank R. Ascione, Ph.D., Professor and American Humane Endowed Chair, Executive Director, Institute for Human-Animal Connection, University of Denver Graduate School of Social Work, Denver, CO and Marc Bekoff, Professor Emeritus of Ecology and Evolutionary Biology, University of Colorado, Boulder, CO

The Second In Command

Session Designers: Ellis Carter

Salon GHIJ

Let's face it, the first chief executive had their work already cut out. It's the poor bloke who takes over from the first, who might as well go home to mother. After all, who else believes that you're first and always will be? So let's take a lesson from mom. Stand tall and admit the work is going to be much harder for "Second" than for the person who held that office first. This is especially true if the board doing the hiring didn't do its homework. Did it learn how to effectively build a team around "Second" to help transition and support this person while necessary changes are made before the foundation can move ahead? Did it stop everyone from saying "We've never done it this way?"

This session will not only help boards navigate the hiring process but also oversee a successful leadership transition including how to hire, support, and if necessary terminate a foundation CEO while maintaining continuity, staff morale, and community impact.

This session will last 100 minutes and is designed to provide 2.0 hours

of continuing education credit to Certified Public Accountants. This course has been approved by the State Bar of Texas for 2.0 hours of CLE credit and may qualify for CLE hours with other state bar associations.

Speaker: Deanna R. Rader, Fennemore Craig, P.C., Phoenix, AZ

5:40 P.M. - 7:40 P.M.

THE NAME GAME

Salon EF

NETWORKING RECEPTION

Session Designers: Carolyn Mentessana, Frieda Arth, Linda Blessing, Josie Burke, Liz Eickman, Terese Stevenson

We're throwing away the directions for a stuffy cocktail reception. Instead you will get to do what you've always wanted to do: eat, drink, and make new friends. Get ready for a fun-filled and lively evening!

DINNER ON YOUR OWN

FRIDAY, OCTOBER 1, 2010

7:00 A.M. - 9:00 P.M. CONFERENCE REGISTRATION

7:00 A.M. - 8:00 A.M. BREAKFAST BUFFET

Salon A - F

7:00 A.M. - 8:00 A.M.

OVERSIGHT OF FOUNDATIONS BY OFFICES OF THE ATTORNEYS GENERAL

Session Designer: Dave Copeland

Salon A - F

State attorneys general have exercised oversight of some of the largest and most high-profile charitable trusts in America, and have done so to ensure that the donor's intent is carried out or to deter self dealing by trustees or employees of such entities. History has shown that, occasionally, things can go terribly wrong in the administration of a charitable trust. Colorado's Supreme Court has confirmed in several cases the broad common law powers of the attorney general, and the state legislature has conferred additional specific powers. Areas of oversight responsibility include hospital transfers and multi-million dollar foundations created thereby, alleged self-dealing by principals, diversion of funds, speculative investment of charitable assets, and maintaining a donor's intent for a bequest when it is impractical or even impossible to do so. These distinguished attorneys general will share their experiences in dealing with these and other difficult situations.

This session will last 60 minutes and is designed to provide 1.0 hours of continuing education credit to Certified Public Accountants. This course has been approved by the State Bar of Texas for 1 hour of CLE credit and may qualify for CLE hours with other state bar associations.

Speakers: Colorado Attorney General John W. Suthers and J. Knox Walkup, former Attorney General of Tennessee with Moderator William J. Hybl, Chairman and CEO, El Pomar Foundation, Colorado Springs, CO

8:30 A.M. - 10:00 A.M.

CONCURRENT BREAKOUT SESSIONS

Cities in Crisis: The Drop-Out Problem and Solutions

Session Designers: Jack Alexander, Jennifer Esterline, Charles Milby and Carrie Tynan

Salon G - J

It's said that every 26 seconds a student drops out of school. This means that more than 1.2 million students a year—one third of our students overall—are leaving high school without having earned a diploma. National drop-out experts will discuss the national, state and local perspectives of the drop-out crisis, as well as several effective drop-out prevention initiatives that are being implemented in states across the nation.

Speakers: Carmita Vaughan, Chief Strategy Officer, America's Promise Alliance, Washington, DC; Liz Aybar, Executive Director, Margulf Foundation, Denver, CO; and Daniel J. Cardinali, President, Communities in Schools, Arlington, VA

Making Sense of Logic

Session Designers: Tanya Beer, Jennifer Esterline, Quynh-Anh T. McMahan

Blue Sky

"If you don't know where you're going, you might not get there." So true, Yogi! By developing a logic model, your foundation can find out where you're going and how you will get there. Think of it as a map. It's also a great tool for gauging and refining your grant-making processes throughout your journey. And, ultimately, it can help you track social and programmatic impact.

In this trustee/staff joint session we will learn to develop logic models to fit our needs (it's not just for grantees!), and hear about other tools to assess foundation performance that complement the logic model.

Speaker: Peter York, Senior Vice President and Director of Research, TCC Group, Philadelphia, PA

Local Funding Partnerships: Moving a Model from Concept to Best Practice to Replication

Session Designers: Octavio Martinez, Quynh-Anh T. McMahan, Jana Mullins

Salon 3 & 4

Since 1988, Robert Wood Johnson Foundation Local Funding Partnerships (LFP) matched the resources of a national foundation with local grantmakers to help implement ambitious new initiatives to address community health needs. As LFP approaches its final award cycle, lessons have emerged about the role of funding partnerships in moving a model from concept to best practice to replication. Participants will hear from the LFP national director, a lead local funder and a grantee who collaborated to identify a solution to an intractable problem, attempted an innovative community response, developed an evidence-based practice and moved the program to statewide and now national replication. The focus will be on In SHAPE, a program that works to reverse or improve conditions of poor physical health that can contribute to early death among people with severe mental illness.

Speakers: Kenneth Jue, Founder of In SHAPE and former CEO of Monadnock Family Services, Keene, NH; Pauline M. Seitz, Director, Robert Wood Johnson Foundation Local Funding Partnerships, Princeton, NJ; and Mary Vallier-Kaplan, Vice President & Chief Operating Officer, Endowment for Health, Concord, NH

FRIDAY, OCTOBER 1, 2010

The Economic Recovery – Where are we now?

Salon 1 & 2

In the aftermath of a major economic disruption, the normal path has been a steep or “V” shaped recovery. What makes this recovery different and what should long-term investors expect from the economy and the capital markets? What are the risks associated with economic activity, domestic monetary and fiscal policy, inflation/deflation risks, and the debt-challenged events in various parts of the world? This session will address these issues and more.

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants. This program has been approved by the CFP Board for 2.0 continuing education credits.

Speakers: Michael H. Strauss, Chief Economist and Chief Operating Officer, Commonfund Asset Management Company, Wilton, CT

Follow the Leader

Session Designer: Jeff Pryor

Sun Down

Pro sports have long-term talent development processes – and are deliberate in building connection to a game early in life, reinforcing skills and building aspirations of young players. Yet the general consensus is that most nonprofits’ ability to attract, develop and retain talent is either “disappointing” or “so-so.” Philanthropy needs to help build a robust and diverse talent pool to secure the future of the nonprofit sector. Our nation is poised to take advantage of a unique situation but there is a general lack of awareness of the nonprofit/NGO sector, it is enormously under-valued, diversity is under-represented, there are (or soon will be) succession challenges, and there is great frustration with the lack of capacity within the field. The efforts to deal with these challenges are disjointed and few resources are dedicated to solidifying solutions.

This session will be interactive and will use polling technology to stimulate conversations about these challenges. The presenters will recommend both “top down” national, regional and state-based strategies and “bottom up” community-based approaches to building awareness, engaging key players, testing possibilities, capturing data, and taking best practices to scale.

Speakers: Jeff W. Pryor, Ed.D., Executive Director, Anschutz Family Foundation, Denver, CO; Alexandra Mitchell, President, Pathfinder Solutions, Inc., Louisville, CO; and Adeeb Khan, Board Member, Young Nonprofit Professionals Network, Denver, CO

9:00 A.M. - 12:00 P.M.

ASK THE ATTORNEY

Frequent CSF presenter and professional advisor, Houston-based attorney Ron Webster will be available at the annual conference to meet one-on-one to answer questions about your foundation management issues. For an appointment, sign up at the CSF registration desk upon your arrival at the conference.

9:00 A.M. - 4:00 P.M.

DOCUMENTARY FILMS

Through a partnership with Grantmakers for Film + Electronic Media, attendees of the 62nd Annual Conference in Vail have the opportunity to view a number of highly acclaimed documentary films. A synopsis of each film is available at the registration desk.

9:00 a.m. - 10:30 a.m.	<i>For Once In My Life</i>
10:30 a.m. - 12:00 p.m.	<i>Pushing the Elephant</i>
1:30 p.m. - 2:30 p.m.	<i>The Principal Story</i>

10:15 A.M. - 11:45 A.M.

CONCURRENT BREAKOUT SESSIONS

When Ideas Get Hot, the Hot Start Talking

Salon G - J

When you open your mouth, make sure what comes out is spirited dialogue. Get to the point. Just don’t make decisions. Act on them. Speaking with candor doesn’t mean spying. Share opinions. Share the limelight. Crucial Conversations Training teaches us how to achieve spirited dialogue at all levels in our organizations. Attend this session to be introduced to a set of tools that builds alignment, agreement, and interpersonal communication.

Speaker: Todd King, Master Trainer, VitalSmarts, Provo, UT

Designer Schools

Session Designers: John Brown, Toni Moreno and Carrie Tynan

Blue Sky

Is it time to grade charter schools? Are they serving their purpose? This session will deliver a dynamic one-two punch regarding an innovative charter school expansion program and a national evaluation expert’s overview and analysis of the movement’s success. We’ll also learn more about Houston’s ambitious charter school expansion initiative led by the KIPP and YES Public Schools programs.

Speakers: Leo Linbeck III, President and CEO of Aquinas, LLC and a chief architect of KIPP Houston’s expansion strategy, Houston, TX, and Dr. Patrick J. Wolf, 21st Century Chair in School Choice, Department of Education Reform, University of Arkansas, Fayetteville, AR

FRIDAY, OCTOBER 1, 2010

Grant the Money and Run

Session Designers: Tanya Beer and Jennifer Esterline

Salon 3 & 4

Is it time to ditch the rules that purport to tell us how well we're doing? Or is it time to learn a whole new system of what's important? And who's signing the report card?

This discussion will explore changing what we measure; specifically, de-emphasizing outputs and unattainable/unachievable social impact, and emphasizing the measurement of achievable outcomes and the qualities of the intervention. With these shifts, funders and their partner organizations/grantees can finally learn what works, with whom, and under what conditions.

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants.

Speaker: Peter York, Senior Vice President and Director of Research, TCC Group, Philadelphia, PA

Health Care Reform: The Promise & Potential for Philanthropy

Session Designers: Octavio Martinez, Quynh-Anh T. McMahan, and Jana Mullins

Sun Down

The enactment of the Patient Protection and Affordable Care Act brings dramatic change to health and health care in the United States. But passage of the law is only the beginning of a long journey ahead as we engage in implementation.

The Robert Wood Johnson Foundation (RWJF), the nation's largest philanthropy devoted entirely to health and health care, has worked for more than a generation to enact policies designed to secure stable and affordable coverage for all Americans. In this session, an RWJF expert will clarify key components of this monumental development in health care.

Join the dialogue, as we explore the opportunities and challenges that come with this landmark legislation, and as we identify how foundations can continue to improve, enhance, and further transform our health care system into an equitable system for all.

Speaker: Andrew D. Hyman, J.D., Team Director & Senior Program Officer, Robert Wood Johnson Foundation, Princeton, NJ

Managing and Governing a Family Foundation

Session Designer: John Brown

Salon 1 & 2

What's required to run a family foundation? Who's the boss

who takes care of business as usual and what happens when a family member steps in and cracks the whip? Accomplishing tasks together as a family requires resolving issues of power, governance, grantmaking and succession. This session will deal with some of the successful systems and processes used to address and overcome such challenges.

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants. This course has been approved by the State Bar of Texas for 2.0 hours of CLE credit and may qualify for CLE hours with other state bar associations.

Speaker: Curtis W. Meadows, Jr., Of Counsel, Thompson & Knight, L.L.P., Dallas, TX

12:00 - 1:30 P.M. ANNUAL MEETING, LUNCHEON PLENARY:

ANDY GOODMAN

Storytelling: The First Big Thing

Salon A - F

Long before there was Facebook. Long before we were Twittering until our thumbs were numb, there was the art of storytelling. It just so happens that storytelling remains the single most powerful communication tool. Just ask Andy Goodman, author, speaker and consultant in the field of public interest communications. In *Storytelling: The First Big Thing*, Andy will tackle specific ways your organization can use stories to advance your mission.

Speaker: Andrew J. Goodman, speaker, consultant and author of Storytelling as Best Practice, Why Bad Ads Happen to Good Causes and Why Bad Presentations Happen to Good Causes, Los Angeles, CA

1:45 P.M. - 3:15 P.M.

CONCURRENT BREAKOUT SESSIONS

Motivating Those ABC's

Session Designers: Liz Eickman, Toni Moreno and Terese Stevenson

Salon G - J

Foundations have many opportunities to invest dollars in worthy initiatives, so why invest in early childhood education? There are many opportunities in this area for foundations to consider but it can be a steep learning curve to assure you are getting it right.

So we're going to get right to the point: How does national policy, opportunities and trends shape early childhood education and how do foundations use this to benefit their funding decisions. Learn about best practice examples that

FRIDAY, OCTOBER 1, 2010

demonstrate how private-sector support is leveraging public dollars on behalf of young children.

Speakers: Steffanie Clothier, Program Director, National Conference of State Legislators, Denver, CO; Letty Bass, Chambers Family Fund, Denver, CO; Charlotte Brantley, President and CEO, Clayton Early Learning, Denver, CO; and Susan Steele, Temple Hoyne Buell Foundation, Denver, CO

Communications 2.0 Bootcamp

Session Designer: Josie Burke

Blue Sky

Is that a 2.0, 2.5, a 5.0 or Information That Lives on a Cloud? If your answer is, "I don't know what it does, but it sure is shiny," this workshop is for you. We're calling it Boot Camp, and it gets down to the most current technology and how foundations use it.

Be warned: by the time you learn all the names of the latest multi-media and web-based tools and how to use them, something new will have taken their place. However, some information is better than no information at all, and we all have to start some place.

Some of us are already knowledgeable in tech talk and there's a good chance that these are the people who have small children at home. So just how do kids learn technology so quickly? Easy. They don't have to read all these fancy words. They just turn the computer on and start clicking away. Remember, the next time you hear someone who talks about learning "cutting edge" technology, walk away. It's already so yesterday.

This session is for the seasoned professional, the executive director without a staff and everyone in between.

Speakers: Rob Simon, Founder, President and CEO BurstMarketing, Denver, CO, and Josie Burke, Director of Communications, El Pomar Foundation, Colorado Springs, CO

Teen Pregnancy: Causes, Remedies and Solutions

Session Designers: Liz Eickman, Terese Stevenson and Jack Alexander

Sun Down

Following ten years of a steady decline in the U.S. teen pregnancy rate 2005 marked a reversal of that trend. What is going on and what does this mean for the country our states and our communities!

This session will review the current teen pregnancy situation in the U.S. including recent trends. We will learn why this

continues to be an urgent issue and explore approaches to reducing teen pregnancy, including the role of parents, social norms and values, media influences, health services, and schools.

Speaker: Sarah S. Brown, CEO, The National Campaign to Prevent Teen and Unplanned Pregnancy, Washington, DC

Micro Goes Macro: Innovation & Grassroots Networks as Tools for Impact

Session Designers: Frieda Arth and Quynh-Anh T. McMahan

Salon 3 & 4

Talk about a growth industry. Micro-organizations are the new black. They zero in on the core of a problem, get the job done by cutting out the middleman and working directly with the people.

That's why they work. They're lean and they're swift. While large, traditional institutions are pondering the issues and dealing with red tape, these networks are already out in the field. Let's take the story of Fonkoze, the largest microfinance team in Haiti. When the island nation was struck by a magnitude 7 earthquake on January 12th, Fonkoze was able to marshal immediate help and money, against all odds. It already had people on the ground, ready to help, while a good portion of the world was still trying to find Haiti on a map.

Here's a chance for you to burrow into grassroots networks and see them in action. Possibility is knocking on your door. Go ahead. Answer it.

Speaker: Leigh Carter, Executive Director and CEO, Fonkoze USA, Washington, DC

Enterprise Risk Management: There's something going on here

Session Designer: Mary Jane Rynd

Salon 1 & 2

Today's unprecedented challenges require management and boards to increase awareness of risks and to reinforce risk oversight activities. Recent years have seen a torrent of new developments in the governance of nonprofit institutions and the management of their endowments. In this session we will have a panel discussion to review risks that face foundations and focuses on best practices within the context of investment committee governance. We will also discuss the key risks many endowments face in today's challenging economic environment -- lack of liquidity, depletion of purchasing power and shortfall in expected returns, all of which could impair an institution's ability to grant money as planned.

FRIDAY, OCTOBER 1, 2010

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants. This course has been approved by the State Bar of Texas for 2.0 hours of CLE credit and may qualify for CLE hours with other state bar associations.

This program has been submitted to the CFP Board for 2.0 continuing education credits.

Speakers: Ann B. Spence, Managing Director, and Heather Gelchion, Managing Director, both of Cambridge Associates, Boston, MA, and Mary Jane Rynd, Executive Vice President and CFO, Virginia G. Piper Charitable Trust, Phoenix, AZ

3:30 P.M. - 5:00 P.M.

CONCURRENT BREAKOUT SESSIONS

All Of Life Is A Stage

Session Designers: Liz Eickman, Terese Stevenson and Jack Alexander

Salon G - J

It's not just teens: 18-24 year olds are in a fog, too, especially when it comes to pregnancy. The issue of teen and unintended pregnancy does not rest just with young teens. Why is the older teen and 20-somethings becoming a concern? What are they thinking, what do they believe and how is this new life stage compare to our understanding of teen pregnancy?

This session will make the case that young adults in this life stage merit our attention and present some stunning national data on unmarried older teens and 20-somethings.

Speaker: Sarah S. Brown, CEO, The National Campaign to Prevent Teen and Unplanned Pregnancy, Washington, DC

Thinking Outside the Toolbox?

Forget the Box - Just Think

Session Designer: Ellis Carter

Salon 1 & 2

Don't get stuck wondering if you're thinking inside or outside of the box. The problem with these proverbial toolboxes is they're limiting.

This session will look at a sample of possibilities and provide practical advice on how to apply a variety of tools in your own setting—from creative grantmaking approaches to community leadership techniques to supporting the next wave of innovation. And come prepared to share your experiences outside the “toolbox” in this interactive discussion!

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants. This course has been approved by the State Bar of Texas for 2.0 hours of CLE credit and may qualify for CLE hours with other state bar associations.

Speakers: Jeffrey M. Glebocki, Founder and Principal, Strategy + Action Consulting, Tucson, AZ; Michele Lord, Executive Director, Public Interest Projects, Inc., New York, NY; and Cathy O. Robbins, Vice President, El Pomar Foundation, Colorado Springs, CO

Don't Fence Me In: Land Conservation in the Southwest

Session Designers: Adrianna Cuéllar Rojas and Michael Meadows

Sun Down

Land fragmentation and urban sprawl. New energy development and scarce water supplies. These are just a few reasons it is increasingly difficult to “ride though the wide open country that we love.” Conservation efforts have resulted in the permanent protection of biodiverse areas and wildlife habitats. Yet much remains to be done, and philanthropic support is needed more than ever. This session explores strategies and emerging approaches in advancing land conservation and leveraging resources for continued success.

Speakers: Mike Chrisman, Director, Southwest Partnership Office, National Fish and Wildlife Foundation, San Francisco, CA; Michael Meadows, Former Board Member, National Fish and Wildlife Foundation, Dallas, Texas; and Tim Sullivan, Colorado State Director, The Nature Conservancy, Boulder, CO

Working Without a Net

Session Designers: Quynh-Anh T. McMahan, Michelle Monse, Cynthia Yung

Salon 3 & 4

The working poor have worked without a safety net for too long. It's time to invest in rebuilding the net. The Earned Income Tax Credit (EITC) may be just the ticket. This federal income tax credit for low to moderate income working individuals and families has been shown to “lift” working families out of poverty. But each year millions of eligible workers miss out on this tax credit and free tax filing assistance.

Let's be the change makers who mend these nets by partnering with local and state nonprofits and the public sector to preserve and expand the EITC in our communities.

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants.

Speakers: Diane M. DiGiacomo, Communications Director, The

FRIDAY, OCTOBER 1, 2010

Piton Foundation, Denver, CO; Wade Buchanan, President, The Bell Policy Center, Denver, CO; and Walter Moreau, Executive Director, Foundation Communities, Austin, TX

Project Streamline

Session Designers: Jennifer Esterline, David Gies and Toni Moreno

Blue Sky

Does your foundation and/or your grantees ever feel overwhelmed by burdensome application and reporting processes? Social and technological changes offer tremendous opportunity for foundations to streamline their grantmaking efforts and for applicants to communicate their objectives and results. Using information from Project Streamline and examples from Colorado and Texas, this interactive session will highlight ways foundations can collaborate to create new processes or improve existing application, monitoring, and reporting processes for their grantees.

Speakers: Sharon A. Knight, Vice President and Chief Operating Officer, Colorado Nonprofit Association, Denver, CO; Erin Binford, Program Officer, Temple Hoyne Buell Foundation, Denver, CO; and Jennifer Esterline, Executive Director, KDK-Harman Foundation, Austin, TX

DINNER ON YOUR OWN

8:00 P.M. - 10:30 P.M.

DESSERT AND A MOVIE

The Farm: 10 Down

Session Designer: Adrianna Cuéllar Rojas

Salon A - F

Join us for after-dinner drinks, dessert and a viewing of the documentary *The Farm: 10 Down*. This National Geographic Channel film goes back inside the maximum security Angola Prison in Louisiana 10 years after the Academy-nominated, multiple-Emmy winning documentary, "The Farm," to learn the fate of the surviving characters, and of 5,200 men—95% of whom will die there—whose quest for meaning and longing for redemption sustain them in one of America's darkest corners.

Speakers: Mara-Michelle Batlin, Partner/Producer, The Farm: 10 Down, Dallas, Texas and Ashanti Witherspoon, pastor, author, film maker and former inmate, Louisiana State Penitentiary at Angola, Baton Rouge, LA

SATURDAY, OCTOBER 2, 2010

7:30 A.M. - 11:30 A.M.

CONFERENCE REGISTRATION DESK OPEN

7:30 A.M. - 9:00 A.M.

BREAKFAST BUFFET

Salon F - J

8:30 A.M. - 9:30 A.M.

BOOK SYNOPSIS WITH RANDY MAYEUX

The Great Reset: How New Ways of Living and Working Drive Post-Crash Prosperity by Richard Florida

Salon E

Whether or not you have read the book, participants will find this breakfast conversation stimulating and provocative. Facilitator Randy Mayeux will provide an overview of the book and explore noteworthy highlights, sparking an engaging conversation about the nonprofit sector. *Copies of the text will be available for purchase on site during the Annual Conference. You need not have read the book in advance to attend this session.*

9:30 A.M. - 11:10 A.M.

CONCURRENT BREAKOUT SESSIONS

Game Changers: Legislative & Regulatory Update

Salon 1 & 2

The times, they are a changin'. And it's vital to understand just how. New and pending laws and tax rules affect your foundation at the federal, state and local levels. Get a handle on the outlook of legislative activity for the rest of the year, and the probability of tax reform in the 112th Congress.

The discussion will include an update on what's happening in Washington, D.C., now—in Congress and in the regulatory arena of the IRS and Treasury. You'll also learn how engagement with policy-makers can be valuable and a game changer for your foundation.

This session will last 100 minutes and is designed to provide 2.0 hours of continuing education credit to Certified Public Accountants. This course has been approved by the State Bar of Texas for 2.0 hours of CLE credit and may qualify for CLE hours with other state bar associations.

Speaker: Andrew C. Schulz, Vice President of Legal Services and Public Policy, Council on Foundations, Arlington, VA

SATURDAY, OCTOBER 2, 2010

Myers-Briggs Type Indicator

Session Designer: Josie Burke

Blue Sky

It's one of the first questions we ask when considering a grant request—how strong is this organization's leadership? In this session, we'll turn the tables and allow you to ask—what kind of leader am I? What are my strengths? How can I improve? How can my staff work better together?

This eye-opening journey will be based on your individual results from the Myers-Briggs Type Indicator® (MBTI®) assessment. The MBTI assessment is the best known, scientifically-backed personality tool available today. **Note: Participants must have completed the MBTI before the session and then must be present in the session to understand your personal inventory.**

Speaker: Cathy O. Robbins, Vice President, El Pomar Foundation, Colorado Springs, CO

11:15 A.M. CONFERENCE ADJOURNS

CONFERENCE INFORMATION

CONFERENCE NO SOLICITATION POLICY

This conference is not intended to be an opportunity for solicitation of any kind, including solicitation for business, fund management, or grants.

ANNUAL CONFERENCE BOOKSTORE

CSF will offer an on-site bookstore featuring publications by annual conference speakers and topics of interest to trustees and staff of grantmaking foundations. Bookstore hours of operation will be posted during the annual conference. **Additionally, CSF has arranged for Peter Buffett to autograph copies of his book, *Life is What You Make It*, immediately following his luncheon presentation on Thursday, September 30, 2010.**

MEET THE ATTORNEY

Frequent CSF presenter and professional advisor, Houston-based attorney Ron Webster will be available at the annual conference to meet one-on-one to answer questions about your foundation management issues. For an appointment, sign up at the CSF registration desk upon your arrival.

CONFERENCE MEALS

The following meals will be provided to full registrants of the conference:

Thursday: Lunch, Networking Reception
Friday: Breakfast Buffet, Lunch & After Dinner Drinks & Dessert
Saturday: Breakfast Buffet

INDIVIDUAL MEALS

For guests who are not registered for the full conference, individual meals may be purchased at the registration desk.

CONTINUING PROFESSIONAL EDUCATION

CSF will provide continuing professional education credits for those courses indicated in this preliminary program. Attendees wishing to earn the CPE credit must indicate their intent on the conference registration form and pay an additional \$25 registration fee. Certificates of Attendance will be distributed at the end of each Finance/Administration breakout session. Please know that while these sessions offer an opportunity for those in need of continuing professional education to earn credit, **these sessions are open to anyone interested in the topic. Attendees need not be a CPA, attorney, or in a position of financial oversight to attend.**



The Conference of Southwest Foundations is registered with the National Association of State Boards of Accountancy (NASBA), as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Concerns regarding registered sponsors may be addressed to the National Registry of CPE Sponsors, 150 Fourth Avenue North, Suite 700, Nashville, TN, 37219-2417.

Web: www.nasba.org

Attorneys who wish to earn Continuing Legal Education credit hours must indicate their intent on the conference registration form and pay the \$25 administration fee. Certificates of Attendance will be distributed at each of the designated sessions. *Sessions identified with the CLE icon have been approved by the Texas State Board of Continuing Legal Education.*

Certified Financial Planner™ (CFP®) professionals who wish to earn continuing education credit hours must indicate their intent on the conference registration form and pay the \$25 administration fee. Certificates of Attendance will be distributed at each of the designated sessions.

IN MEMORIAM



James Frederick Huitt
The Trull Foundation

J. Fred Huitt served as a trustee of The Trull Foundation since its beginning in 1967, a total of 43 years. As one of the foundation's original five trustees, he served as Secretary/Treasurer until his death in Palacios, Texas on August 3, 2010. Fred was born November 28, 1932 in Bay City, Texas to the late Earl Martin and Hilma Slone Huitt. He passed away peacefully surrounded by family.

Fred graduated from Bay City High School in 1951. He attended The University of Texas and later enlisted in the United States Army. In 1957, Fred moved to Palacios to join the insurance business, now known as Campbell-Huitt Insurance.

In 1960 Fred married the love of his life, Constance Law of Collegeport. Together they had three sons. Fred was always an active and dedicated member of the community. He was a longtime member of the Palacios Volunteer Fire Department, The Rotary Club, The Shriners, The Masonic Lodge, The Trull Foundation as well as the Chamber of Commerce. He served on numerous committees and volunteered his time with almost every activity in which his boys were involved. One of his greatest accomplishments was serving as a Deacon in the First Baptist Church of Palacios.

Fred enjoyed fishing, hunting, travel and the University of Texas Longhorns.

He is survived by his wife, Connie, three sons, Jay, Hank and Hutch and their families, three brothers and their wives, his brother-in-law Fred Law and his family, as well as numerous nieces, nephews and friends.



Toney Daniel McMillan
The Ross Foundation

Toney Daniel McMillan, age 67, of Hot Springs died on Sunday, November 22, 2009. He is survived by a brother, his wife, Jill Jordan McMillan, and two sons: Daniel Kevin McMillan and Carter Jordan McMillan, two daughters-in-law and five grandchildren. Toney was a partner in McMillan, McCorkle, Curry, and Bennington law firm in Arkadelphia where he has practiced

for the past 35 years. Prior to the practice of law and in what he termed his "other life," Toney was a Presbyterian minister, serving churches in Eldorado and Kingsville, Texas, from 1967-1972. He graduated from Davidson College in 1963 and then attended Austin Presbyterian Theological Seminary. His legal training was at the University of Arkansas from 1972-1975 before joining the firm founded in 1859 by his great grandfather.

Toney proudly served as a trustee of the Ross Foundation of Arkadelphia and the Harper Family Foundation of Wimberly, Texas. Despite relinquishing his pastoral role in the early 1970's, he was committed to the Presbyterian Church and worked tirelessly on its behalf as an elder and lay leader. He was on the board of Louisville Theological Seminary and served Arkansas Presbytery as a member of the Committee on Ministry for many years.

Despite his professional responsibilities and commitments, Toney's most satisfying role was as grandfather. Affectionately known as "Bobbu" to his five grandchildren, he spent many happy hours catching wiggly youngsters as they bounded from the dock of his Lake Hamilton home into the water and his waiting arms, sitting on his lap to drive the boat, or baking chocolate chip cookies after a day on the water. Matt, Ben, Sarah, Caroline, and Alli may miss him the most of all.



Walter Neustadt, Jr.
Wal-Dot Foundation

Walter Neustadt, Jr, 90, died January 5th at his Dallas home after a brief illness. He was born March 9, 1919, in Ardmore, Oklahoma, to Walter Neustadt, Sr. and Doris Westheimer Neustadt.

After attending Mercersberg Academy preparatory school, Neustadt received his BS from Yale University in 1940 and a Masters Degree from the University of Oklahoma in 1941. In 2005, Neustadt was awarded an Honorary Doctor of Humane Letters from the University of Oklahoma where he was on the Board of Regents from 1969-1976. He served as a trustee on the University of Oklahoma Foundation where he was chairman for 10 years.

Neustadt was responsible for the initial and additional funding for the permanent endowment of the Neustadt International Prize for Literature. Neustadt was President of Westheimer-Neustadt Corporation in Ardmore and senior partner of Neustadt Land and Development Company. He

IN MEMORIAM

was a National Trustee for National Jewish Medical and Research Center in Denver, Colorado. He served in the U.S. Army Air Force in 1943 and Air Force Combat Intelligence, 8th Air Force 1943-1945. He was a 33rd Degree Mason, Ardmore Lodge 31, McAlester Consistory, India Temple.

He is survived by his loving wife of 59 years, Dottie, his sister and brother and his three daughters, Nancy (Scott) Barcelo, Watertown, Mass., Susan Schwartz, Dallas, and Kathy Neustadt Hankin, Denver, and his six grandchildren, whom he loved so much.



Leonora "Nonie" Kempner Thompson Harris and Eliza Kempner Fund

Henrietta Leonora "Nonie" Kempner Thompson, 97, died September 14, 2010 at her Galveston home. She left a legacy of community, state and national service and affected many lives, friends and family.

Nonie was born in 1913 in Galveston, the youngest of five children of Isaac Herbert and Henrietta Blum Kempner. Her family was known for its philanthropy. Her grandfather, Harris Kempner, a Polish immigrant, became a successful grocer and businessman in Galveston. Her father was the founder of the Imperial Sugar Corporation and a mayor of Galveston.

Nonie graduated from The Baldwin School in 1930 and attended Vassar College until 1932. She married Dr. Edward Randall Thompson, then a resident at John Sealy Hospital, in 1934 and the couple had three children: Edward Randall (Tim) Thompson, Peter Kempner Thompson and Rhoda Thompson Ezell. The couple acted and worked. Nonie's early acting and back-stage responsibilities in local theatre organizations and her interest in historic preservation led to her deep commitment to the restoration and future of The Grand 1894 Opera House as well as continuing support for the work of the Galveston Historical Foundation.

In 1974, Thompson was part of a group that decided the abandoned and derelict theater building of The Grand needed to be restored to its former splendor. She was the first president of the board of The Grand when it incorporated in 1986.

Nonie was appointed as a Board Member of the Harris and Eliza Kempner Fund in 1957. For many years she served

as Trustee/Secretary; in 1987 she became Chairman and then Chairman Emeritus in 1990. She was active in the Conference of Southwest Foundations and was elected board chair in 1986. Two years later she served on the Planning Committee for the Council on Foundations and coordinated their first major session devoted to Family Foundations. In that organization, she was the driving force to create workshops educating the young philanthropists and new trustees. In 1992, she was honored with the Conference of Southwest Foundations' Founders' Spirit Award in recognition of her many contributions to the field of philanthropy.

Long-time colleague Anne H. Morgan shared, "Nonie Thompson's greatest contribution to philanthropy, among so many, was to initiate and literally ignite the effort to train young family members who would succeed to trustees roles in family foundations. Long before there was a division for family foundations at the Council on Foundations or what is now called, 'the Next Gen,' there was our Nonie--fearless and relentless-- leading the way."

Nonie's favorite exercise was badminton, which she played regularly until she retired from the sport at age 90. Her passion for fishing was developed with her husband, Eddie, and together they spent many hours and vacations pursuing that interest. She was nearly 90 years old when she took her last offshore fishing trip and landed the largest king mackerel of the day.

A celebration of her life will be at The Grand 1894 Opera House, 2020 Post Office Street, on October 4 at 4:00 p.m. Following the services there will be a gathering at the Opera House.



Joe L. Ward Cooper Foundation

Joe L. Ward of Waco, Texas passed away Thursday, October 29, 2009. Joe was born in Waco on November 12, 1916, the son of Joe L. and Camille Webb Ward. He was a fifth generation Wacoan. He attended

The University of Texas at Austin where he graduated in 1937 with a degree in mechanical engineering. Joe married Martha Harrison and, in later years, referred to this event as the "major accomplishment of my life." Joe was employed by Texaco as a petroleum engineer then later assumed the management of Joe L. Ward Co. after the death of his father.

Joe was a lifelong Episcopalian. He and Martha were one of the fifteen founding couples of St. Albans Episcopal Church. He was on the executive board of the Diocese of Texas and on the board of trustees of St. Stephen's School. Joe also served as mayor of Waco and president of the Waco Chamber of Commerce. In the early 1960's he was the chairman of a blue ribbon committee that worked with a counterpart group in the African American community to accomplish the peaceful integration of all of Waco's public facilities. For this he received the Liberty Bell award.

and a Godson. He will be remembered by numerous nieces, nephews, friends and co-workers.

Joe was selected by the founder of the Waco Foundation to be one of its original trustees. He was particularly proud of the over thirty years he spent as a trustee of the Cooper Foundation, part of which time he served as chairman.

Joe is survived by his wife, Martha, sons Joe III and his wife, Holly, Harrison and his wife Paula, and Jeff; grandchildren and great-grandchildren.



John Lee Ware
The Dallas Foundation

John L. Ware peacefully passed away at his home on Sunday, May 2, 2010. John was born on March 16, 1948 in Arkadelphia, Arkansas to the parents of JA and Allie Ware. He was married to Shirley Porter in 1974 and to this union two sons were born. John was an active member of Friendship West Baptist Church, Dallas, Texas. He also actively served in the United States Army. During his tour of duty in Vietnam he earned a Bronze Star and Purple Heart.

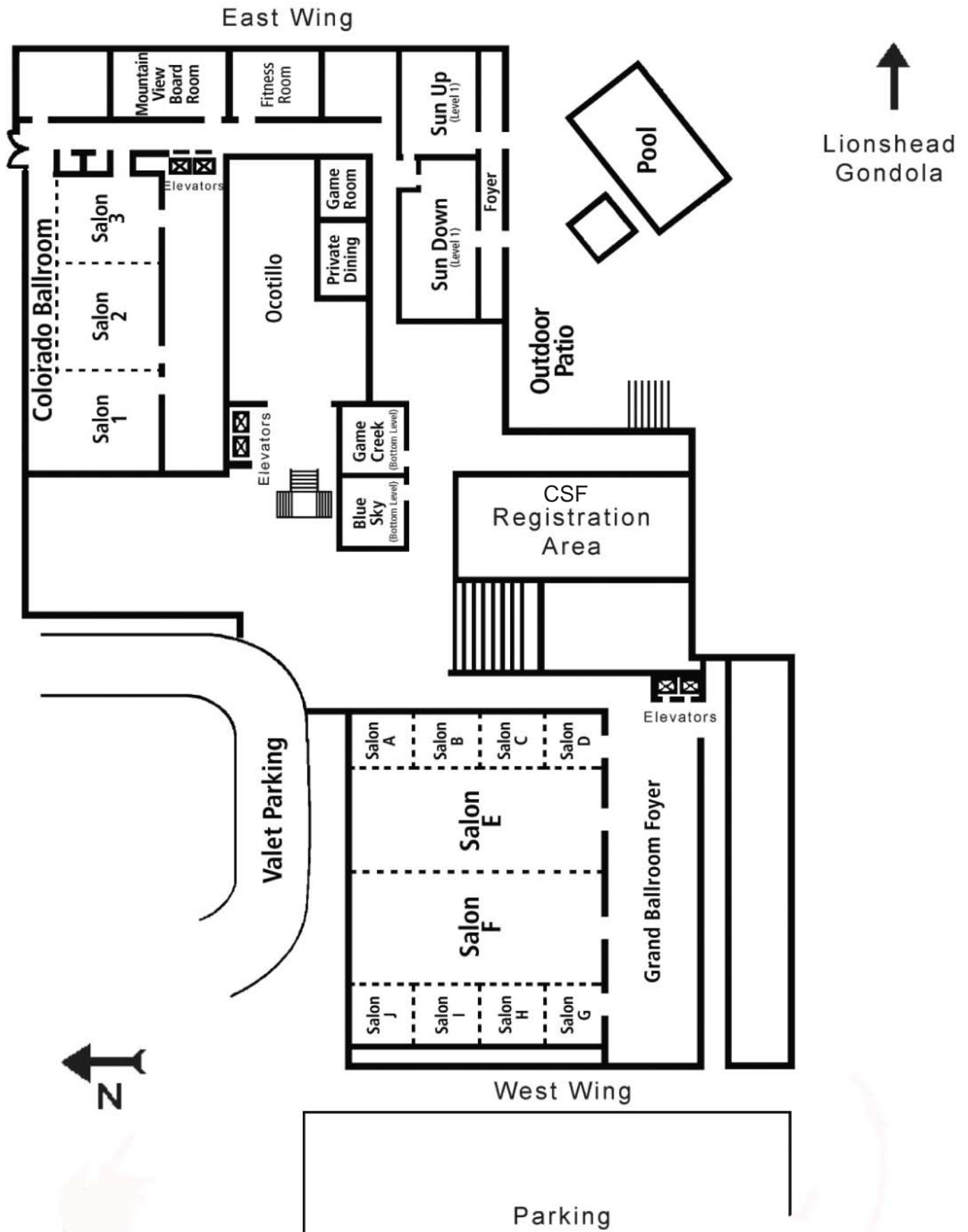
John L. Ware was the co-founder, President and CEO of 21st Century Group, LLC a private equity investment firm. He served on the Boards of Banks Broadcasting, Inc., Integrity Packing, Inc. and was Chairman of the Board of The Nichols Companies, Paris Packaging, Inc. and Urban Radio Broadcasting, Inc., all of which are companies in the fund.

John was city manager of Dallas from November 1993 until August 1998. He earned his B.A. degree from Ouachita Baptist University where he graduated Cum Laude. He received his M.P.A. degree in 1974 from the Maxwell School at Syracuse University where in addition to earning an academic scholarship he was named Andrew Mellon Fellow. He is survived by his beloved wife, Shirley Ware, sons Jawn and Brandon, grandson, Porter, four sisters, five brothers,

CSF COMMITTEE MEMBERS

AUDIT AND FINANCE Robert J. Cruikshank, Chair, Ray C. Fish Foundation | R. Edwin Allday, The Fondren Foundation | Tim Brierty, McKenna Legacy Foundation | L. Michael Hajtman, Albert & Ethel Herzstein Charitable Foundation | Raymond B. Kelly, III, William E. Scott Foundation | Leonard R. Krasnow, M. B. & Edna Zale Foundation | John H. Robinson, Amon G. Carter Foundation | Paul L. Robison, Jr., Strake Foundation | Ramsay H. Slugg, Roy & Christine Sturgis Charitable & Educational Trust | Paul Sneed, Mary E. Bivins Foundation | **COMMUNICATIONS** Josie Burke, Chair, El Pomar Foundation | David G. Bucher, Virginia and Robert Hobbs Charitable Trust | Stacy Caldwell, Dallas Social Venture Partners | Vicki Gassiot Ford, San Angelo Health Foundation | Margaret E. Marvin, The George and Fay Young Foundation, Inc. | Christie McElhinney, Board Liaison, The Colorado Trust | Rick McManigle, Community Foundation of the Texas Hill Country | Thomas C. Nall, Houston Endowment Inc. | Carol Stabler, The Meadows Foundation | **EDUCATIONAL PROGRAMS** Linda K. May, Chair, The Simmons Foundation | Matthew Carpenter, El Pomar Foundation | Brad Davis, Ed.D., Arkansas 4-H Foundation | Laura L. Duty, Carl B. & Florence E. King Foundation | Dawn Franks, Ben and Maytee Fisch Foundation | Betty Massey, The Mary Moody Northen Endowment | Coleith Molstad, C.P.A., The Roy F. & Joann Cole Mitte Foundation | Dana K. Pancrazi, The F.B. Heron Foundation | Jeff W. Pryor, Ed.D., Anschutz Family Foundation | Martin Reiner, Ph.D., Educational Advancement Foundation | Caroline J. Sabin, The Powell Foundation | Christopher M. Shaw, The George and Fay Young Foundation, Inc. | Cynthia Yung, The Boone Family Foundation | **LEGISLATIVE NETWORK** John W. Crain, Chair, The Summerlee Foundation | Susie Akers, Mary E. Bivins Foundation | Lesly Bosch Annen, Dallas Women's Foundation | John E. Brown, Board Liaison, Windgate Charitable Foundation | Amanda Cloud, The Simmons Foundation | Erica V. Ekwurzel, KDK-Harman Foundation | Lon Erwin, Community Foundation Serving Southwest Colorado | Edmund M. Fountain, Jr., The Frees Foundation | Tracey Frattaroli, The Marilyn Augur Family Foundation | Patricia Gray, Harris and Eliza Kempner Fund | Jack B. Jewett, Flinn Foundation | Sheryl L. Johns, Houston Endowment Inc. | Marianne Cabe Long, C. Louis & Mary C. Cabe Foundation | Sarah M. Losinger, McCune Charitable Foundation | William E. Miller, South Plains Foundation | Sarah Cotton Nelson, Communities Foundation of Texas | Steve Rhines, Esq., The Samuel Roberts Noble Foundation, Inc. | Elizabeth Brient Smith, The Cooper Foundation | Tom Stanton, The Bernard and Audre Rapoport Foundation | Robert E. Weiss, The Meadows Foundation | **LONG-RANGE PLANNING** Michelle D. Monse, Chair, Carl B. & Florence E. King Foundation | R. Edwin Allday, The Fondren Foundation | John Barto, Horace C. Cabe Foundation | Amanda Cloud, The Simmons Foundation | Norbert D. Dittrich, The Robert A. Welch Foundation | Linda Perryman Evans, The Meadows Foundation | Larry R. Faulkner, Houston Endowment Inc. | Sarah M. Losinger, McCune Charitable Foundation | Amy M. Meadows, The Belo Foundation | Anne H. Morgan, Ph.D., Kirkpatrick Family Fund | Elizabeth Brient Smith, The Cooper Foundation | Leslie C. Wang, Houston Endowment Inc. | J. Craig Willis, Donald W. Reynolds Foundation | **MEMBERSHIP** Kathy Smith, Chair, The Meadows Foundation | Roland C. Adamson, The George Foundation | Ashley Ann Allison, Waco Foundation | Tom Early, San Angelo Health Foundation | Theophilus D. Gregory, Board Liaison, El Pomar Foundation | Caroline Kohl, Kohl Foundation | Julie Lerudis, Boettcher Foundation | Cheryl Unis Mansour, The Catholic Foundation | Jana M. Mullins, Rockwell Fund, Inc. | Marti Royer, Redman Foundation, Inc. | Allison Salas, The Mike & Mary Terry Family Foundation | Sarah Tyson, Tyson-Cook Foundation | Carol Yonack, Wachovia Non-profit & Philanthropic Services | **NOMINATING** Raymond B. Kelly, III, Chair, William E. Scott Foundation | John H. Alexander, Jr., Helen K. and Arthur E. Johnson Foundation | Frieda Arth, New Mexico Women's Foundation | Elizabeth K. Eickman, Kirkpatrick Family Fund | Amy M. Meadows, The Belo Foundation | Don P. Snider, Flinn Foundation | J. Craig Willis, Donald W. Reynolds Foundation | **RECOGNITION & HERITAGE** Cheryl A. McCown, Chair, Lanward Foundation, Inc. | Norbert D. Dittrich, The Robert A. Welch Foundation | Paul Harris, Board Liaison, Hoblitzelle Foundation | Peter M. Moore, The Moody Foundation |

HOTEL MEETING ROOM MAP



Conference of Southwest Foundations
624 N. Good Latimer Expressway
Suite 100
Dallas, Texas 75204
214.740.1787
214.740.1790 (fax)
www.c-s-f.org
